



State of New Jersey

Local Government Services

Year: 2024 Municipal User Friendly Budget

MUNICIPALITY: 0511 Upper Township - County of Cape May Introduced

Municode: 0511 Filename: 0511_fbi_2024.xlsm

Website: www.uppertownship.com

Phone Number: 609-628-2011

Mailing Address: P.O. Box 205
Tuckahoe
Municipality: Upper Township State: NJ Zip: 08250

Mayor

First Name	Middle Name	Last Name	Term Expires	Business Email
Jay		Newman	12/31/2024	jnewman@uppertownship.com

Chief Administrative Officer

Gary	S	DeMarzo		gdemarzo@uppertownship.com
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Chief Financial Officer

Barbara	A	Ludy		bludy@uppertownship.com
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Municipal Clerk

Joanne	R	Herron		jherron@uppertownship.com
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Registered Municipal Accountant

Leon		Costello		lcostello@ford-scott.com
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Governing Body Members

First Name	Middle Name	Last Name	Term Expires	Business Email
Kimberly	R	Hayes	12/31/2024	khayes@uppertownship.com
Mark	E	Pancoast	12/31/2025	mpancoast@uppertownship.com
Victor	W	Nappen, II	12/31/2025	vnappen@uppertownship.com
Curtis	T	Corson, Jr.	12/31/2026	ccorson@uppertownship.com

Government Type: Township Committee 2

Election Type: Non-Partisan (November) 4

USER FRIENDLY BUDGET SECTION - PROPERTY TAX BREAKDOWN

2023 Calendar Year Property Tax Levies - ALL entities levying property taxes				
	Calendar Year	Calendar Year	% of	Avg Residential
	Tax Rate	Tax Levy	Total Levy	Taxpayer Impact
Municipal Purpose Tax	0.280	\$5,316,177.86	12.84%	\$808.68
Municipal Library			0.00%	\$0.00
Municipal Open Space			0.00%	\$0.00
Municipal Arts and Culture			0.00%	\$0.00
Fire Districts (avg. rate/total levies)	0.105	\$2,022,593.40	4.89%	\$303.25
Other Special Districts (total levies)			0.00%	\$0.00
Local School District	1.451	\$27,550,179.00	66.57%	\$4,190.69
Regional School District			0.00%	\$0.00
County Purposes	0.283	\$5,365,164.79	12.96%	\$817.34
County Library	0.047	\$876,197.10	2.12%	\$135.74
County Board of Health			0.00%	\$0.00
County Open Space			0.00%	\$0.00
Other County Levies (total)	0.014	\$257,658.23	0.62%	\$40.43
Total (Calendar Year 2023 Budget)	2.180	\$41,387,970.38	100.00%	\$6,296.15
Total Taxable Valuation as of	October 1, 2023	\$1,909,184,100.00		
(To be used to calculate the current year tax rate)				
Current Year Average Residential Assessment		\$288,814.00		
Prior Year to Current Year Comparison				
Comparison - Municipal Purposes Tax Rate				
Prior Year	Current Year	% Change (+/-)		
0.280	0.143	-48.93%		
Comparison - Municipal Purposes Tax Levy				
Prior Year	Current Year	% Change (+/-)	\$ Change (+/-)	
\$5,316,177.86	\$5,618,158.06	5.68%	\$301,980.20	
Comparison - Impact on Avg. Residential Tax Payment (Municipal Purposes Only)				
Prior Year	Current Year	% Change (+/-)	\$ Change (+/-)	
\$808.68	\$413.00	-48.93%	(\$395.68)	
Sheet UFB-1				

Current Year 2024 Budget		
Taxes	Actual/Estimated	Tax Levy
Municipal Purpose Tax	ACTUAL	\$5,618,158.06
Municipal Library		
Municipal Open Space		
Municipal Arts and Culture		
Fire Districts (total levies)	ESTIMATED	\$2,100,000.00
Other Special Districts (total levies)		
Local School District	ESTIMATED	\$28,200,000.00
Regional School District		
County Purposes	ESTIMATED	\$7,300,000.00
County Library		
County Board of Health		
County Open Space		
Other County Levies (total)		
Total ESTIMATED amount to be raised by taxes		\$43,218,158.06
Revenue Anticipated, Excluding Tax Levy		11,617,731.55
Budget Appropriations, before Reserve for Uncollected Taxes		16,164,694.00
Total Non-Municipal Tax Levy		\$37,600,000.00
Amount to be Raised by Taxes - Before RUT		\$42,146,962.45
Reserve for Uncollected Taxes (RUT)		\$1,125,072.92
Total Amount to be Raised by Taxes		\$43,272,035.37
% of Tax Collections used to Calculate RUT		97.40%
If % used exceeds the actual collection % then reference the statutory exception used		
Tax Collections - ACTUAL as of Prior Year		
Total Tax Revenue, Collections CY 2023		40,520,494.87
Total Tax Levy, CY 2023		41,419,893.14
% of Taxes Collected, CY 2023		97.83%
Delinquent Taxes - December 31, 2023		\$451,828.57

USER FRIENDLY BUDGET SECTION - ANTICIPATED REVENUE SUMMARY (ALL OPERATING FUNDS)

FCOA		% Difference Current vs. Prior Year	\$ Difference Current vs. Prior Year	Total Realized Revenue (Prior Year)	Total Anticipated Revenue (Current Year)	General Budget	Open Space Budget	Arts and Culture Trust Fund	Utility	Utility	Utility	Utility	Utility
08	Surplus	22.79%	\$400,000.00	\$1,755,000.00	\$2,155,000.00	\$2,155,000.00							
08	Local Revenue	-17.45%	(\$324,510.21)	\$1,859,510.21	\$1,535,000.00	\$1,535,000.00							
09	State Aid (without offsetting appropriation)	3.71%	\$249,447.60	\$6,720,011.48	\$6,969,459.08	\$6,969,459.08							
08	Uniform Construction Code Fees	-17.72%	(\$48,458.20)	\$273,458.20	\$225,000.00	\$225,000.00							
	Special Revenue Items w/ Prior Written Consent												
11	Shared Services Agreements	#DIV/0!	\$0.00		\$0.00								
08	Additional Revenue Offset by Appropriations	#DIV/0!	\$0.00		\$0.00								
10	Public and Private Revenue	-26.24%	(\$153,514.32)	\$585,039.49	\$431,525.17	\$431,525.17							
08	Other Special Items	94.51%	\$140,911.59	\$149,093.71	\$290,005.30	\$290,005.30							
15	Receipts from Delinquent Taxes	-11.80%	(\$50,477.68)	\$427,677.68	\$377,200.00	\$377,200.00							
	Amount to be raised by taxation												
07	Local Tax for Municipal Purposes	-10.01%	(\$624,681.09)	\$6,242,839.15	\$5,618,158.06	\$5,618,158.06							
07	Minimum Library Tax	#DIV/0!	\$0.00		\$0.00								
54	Open Space Levy Tax	#DIV/0!	\$0.00		\$0.00								
56	Arts and Cultural Levy Tax	#DIV/0!	\$0.00		\$0.00								
07	Addition to Local District School Tax	#DIV/0!	\$0.00		\$0.00								
08	Deficit General Budget	#DIV/0!	\$0.00		\$0.00								
	Total	-2.28%	(\$411,282.31)	\$18,012,629.92	\$17,601,347.61	\$17,601,347.61	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

USER FRIENDLY BUDGET SECTION - APPROPRIATIONS SUMMARY (ALL OPERATING FUNDS)

FCOA	Budgeted Full-Time	Positions Part-Time	% Difference Current v. Prior Year	\$ Difference Current v. Prior Year	Total Modified Appropriation for Service Type (Prior Year)	Total Appropriation for Service Type (Current Year)	General Budget	Public & Private Offsets	Open Space Budget	Arts and Culture Trust Fund	Utility	Utility	Utility	Utility	Utility
20 General Government	9.00	6.00	-0.71%	(\$13,287.00)	\$1,858,587.00	\$1,845,300.00	\$1,845,300.00								
21 Land-Use Administration	1.00	0.00	25.56%	\$22,067.50	\$86,350.00	\$108,417.50	\$84,800.00	\$23,617.50							
22 Uniform Construction Code	2.00	4.00	8.11%	\$21,575.00	\$265,875.00	\$287,450.00	\$287,450.00								
23 Insurance	0.00	0.00	2.16%	\$64,045.00	\$2,965,255.00	\$3,029,300.00	\$3,029,300.00								
25 Public Safety	10.00	25.00	4.06%	\$61,618.00	\$1,517,062.00	\$1,578,680.00	\$1,568,680.00	\$10,000.00							
26 Public Works	38.00	0.00	0.05%	\$2,285.68	\$4,539,945.49	\$4,542,231.17	\$4,139,600.00	\$402,631.17							
27 Health and Human Services	0.00	0.00	-11.49%	(\$13,807.50)	\$120,117.50	\$106,310.00	\$106,310.00								
28 Parks and Recreation	1.00	64.00	3.65%	\$24,895.00	\$682,330.00	\$707,225.00	\$707,225.00								
29 Education (including Library)	0.00	0.00	#DIV/0!	\$0.00	\$0.00	\$0.00	\$0.00								
30 Unclassified	0.00	0.00	32.74%	\$9,200.00	\$28,100.00	\$37,300.00	\$37,300.00								
31 Utilities and Bulk Purchases	0.00	0.00	-10.32%	(\$32,000.00)	\$310,000.00	\$278,000.00	\$278,000.00								
32 Landfill / Solid Waste Disposal	0.00	0.00	#DIV/0!	\$0.00	\$0.00	\$0.00	\$0.00								
35 Contingency	0.00	0.00	#DIV/0!	\$0.00	\$0.00	\$0.00	\$0.00								
36 Statutory Expenditures	0.00	0.00	5.78%	\$59,319.00	\$1,025,676.00	\$1,084,995.00	\$1,084,995.00								
37 Judgements	0.00	0.00	#DIV/0!	\$0.00	\$0.00	\$0.00	\$0.00								
42 Shared Services	0.00	0.00	#DIV/0!	\$0.00	\$0.00	\$0.00	\$0.00								
43 Court and Public Defender	2.00	2.00	9.30%	\$23,598.00	\$253,815.00	\$277,413.00	\$277,413.00								
44 Capital	0.00	0.00	186.95%	\$261,732.83	\$140,000.00	\$401,732.83	\$401,732.83								
45 Debt	0.00	0.00	20.16%	\$289,214.00	\$1,434,332.00	\$1,723,546.00	\$1,723,546.00								
46 Deferred Charges	0.00	0.00	#DIV/0!	\$469,775.00	\$0.00	\$469,775.00	\$469,775.00								
48 Debt - Type 1 School District	0.00	0.00	#DIV/0!	\$0.00	\$0.00	\$0.00	\$0.00								
50 Reserve for Uncollected Taxes	0.00	0.00	2.37%	\$26,051.49	\$1,097,620.62	\$1,123,672.11	\$1,123,672.11								
55 Surplus General Budget	0.00	0.00	#DIV/0!	\$0.00	\$0.00	\$0.00	\$0.00								
Total	63.00	101.00	7.82%	\$1,276,282.00	\$16,325,065.61	\$17,601,347.61	\$17,165,098.94	\$436,248.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

USER FRIENDLY BUDGET SECTION

STRUCTURAL BUDGET IMBALANCES

[illegible]

ASSESSED PROPERTY VALUATIONS - EXEMPT PROPERTY - PROPERTY TAX APPEAL DATA

Property Tax Assessments - Taxable Properties (October 1, 2023 Value)				Property Tax Assessments - Exempt Properties (October 1, 2023 Value)			
	# of Parcels	Assessed Value	% of Total		# of Parcels	Assessed Value	% of Total
1 Vacant Land	887	\$52,697,400.00	2.76%	15A Public Schools	5	\$24,845,200.00	16.23%
2 Residential	5,668	\$1,636,999,500.00	85.60%	15B Other Schools	0	\$0.00	0.00%
3A/3B Farm	129	\$12,582,600.00	0.66%	15C Public Property	1,229	\$94,872,400.00	61.96%
4A Commercial	326	\$203,443,200.00	10.64%	15D Church and Charities	24	\$13,149,300.00	8.59%
4B Industrial	1	\$2,412,600.00	0.13%	15E Cemeteries & Graveyards	6	\$907,600.00	0.59%
4C Apartments	3	\$1,048,800.00	0.05%	15F Other Exempt	106	\$19,341,400.00	12.63%
5A/5B Railroad	32	\$3,253,700.00	0.17%				
6A/6B Business Personal Property	1		0.00%				
Total	7,047	\$1,912,437,800.00	100.00%	Total	1,370	\$153,115,900.00	100.00%
Average Ratio (%), Assessed to True Value				Percentage of Exempt vs. Non-Exempt Properties			
67.79%				8.01%			
Equalized Valuation, Taxable Properties							
\$2,821,120,814.28							
Total # of property tax appeals filed in 2023							
County Tax Board							
6.00							
State Tax Court							
4.00							
Number of 2023 County Tax Board decisions appealed to Tax Court							
2.00							
Number of pending property tax appeals in State Tax Court							
6.00							
Amount paid out by municipality for tax appeals in 2023							
\$185.47							

Prior Budget Year's Payments in Lieu of Tax (PILOT) - 5 Year Exemptions/Abatements				
	# of Parcels	PILOT Billing/Revenue	Assessed Value	Taxes if Billed in Full 2023 Total Tax Rate
G Commercial/Industrial Exemption				
I Dwelling Exemption				
J Dwelling Abatement				
K New Dwelling/Conversion Exemption				
L New Dwelling/Conversion Abatement				
N Multiple Dwelling Exemption				
O Multiple Dwelling Abatement				
Total 5 Yr Exemptions/Abatements	0	0.00	0.00	0.00

USER FRIENDLY BUDGET SECTION

Long Term Tax Exemptions

[illegible]

USER FRIENDLY BUDGET SECTION
BUDGETED PERSONNEL COSTS

Organization / Individuals Eligible for Benefit	# of Full-Time Employees	# of Part-Time Employees	Total Personnel Cost	Base Pay	Overtime and other Compensation	Pension (Estimate)	Health Benefits Net of Cost Share	Employment Taxes and Other Benefits
Governing Body	0.00	5.00	163,110.00	\$81,555.00	\$73,500.00	\$2,205.00	\$0.00	\$5,850.00
Supervisory Staff (Department Heads & Managers)	16.00	2.00	1,906,566.42	\$1,333,400.00	\$0.00	\$222,028.00	\$249,451.92	\$101,686.50
Police Officers (Including Superior Officers)	0.00	0.00	0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fire Fighters (Including Superior Officers)	0.00	0.00	0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
All Other Union Employees not listed above	32.00	0.00	2,582,881.43	\$1,873,808.00	\$94,000.00	\$290,000.00	\$253,673.96	\$71,399.47
All Other Non-Union Employees not listed above	15.00	94.00	2,785,230.26	\$1,845,599.00	\$20,000.00	\$156,000.00	\$636,795.75	\$126,835.51
Totals	63.00	101.00	7,437,788.11	\$5,134,362.00	\$187,500.00	\$670,233.00	\$1,139,921.63	\$305,771.48

Is the Local Government required to comply with N.J.S.A. 11A **(Civil Service)**? - YES or NO

Yes

Note - **Base Pay** is the annualized rate of pay to which overtime (if eligible) and/or pension is calculated. Either calculation is fine at the discretion of the Local Unit.
Overtime and other compensation is any other item that is charged as a salary and wage expense but not included in Base Pay.

USER FRIENDLY BUDGET SECTION - HEALTH BENEFITS

	Current Year # of Covered Members (Medical & Rx)	Current Year Annual Cost Estimate per Employee	Total Current Year Cost	Prior Year # of Covered Members (Medical & Rx)	Prior Year Annual Cost per Employee (Average)	Total Prior Year Cost
Active Employees - Health Benefits - Annual Cost						
Single Coverage	9.00	\$13,627.08	\$122,643.72	11.00	\$13,548.00	\$149,028.00
Parent & Child	7.00	\$24,392.40	\$170,746.80	7.00	\$24,250.92	\$169,756.44
Employee & Spouse (or Partner)	8.00	\$28,218.18	\$225,745.44	10.00	\$27,096.00	\$270,960.00
Family	22.00	\$38,264.00	\$841,808.00	25.00	\$37,798.92	\$944,973.00
Employee Cost Sharing Contribution (enter as negative -)			(\$289,601.52)			(\$285,597.12)
Subtotal	46.00		\$1,071,342.44	53.00		\$1,249,120.32
Elected Officials - Health Benefits - Annual Cost						
Single Coverage	0	\$0.00	\$0.00	0	\$0.00	\$0.00
Parent & Child	0	\$0.00	\$0.00	0	\$0.00	\$0.00
Employee & Spouse (or Partner)	0	\$0.00	\$0.00	0	\$0.00	\$0.00
Family	0	\$0.00	\$0.00	0	\$0.00	\$0.00
Employee Cost Sharing Contribution (enter as negative -)			\$0.00			\$0.00
Subtotal	0.00		\$0.00	0.00		\$0.00
Retirees - Health Benefits - Annual Cost						
Single Coverage	9	\$10,108.92	\$90,980.28	8	\$10,872.24	\$86,977.92
Parent & Child	4	\$24,796.86	\$99,187.44	5	\$23,984.88	\$119,924.40
Employee & Spouse (or Partner)	11	\$21,041.01	\$231,451.11	10	\$23,800.68	\$238,006.80
Family	3	\$41,111.16	\$123,333.48	4	\$42,487.68	\$169,950.72
Employee Cost Sharing Contribution (enter as negative -)			(\$4,243.92)			(\$3,951.84)
Subtotal	27.00		\$540,708.39	27.00		\$610,908.00
GRAND TOTAL	73.00		\$1,612,050.83	80.00		\$1,860,028.32

Note - other health insurances such as dental and vision are not included in this analysis unless included in the employees total premium. Therefore, the total from this sheet may not agree with the budgeted appropriation.

Is medical coverage provided by the SHBP (Yes or No)?

YES

Is prescription drug coverage provided by the SHBP (Yes or No)?

YES

USER FRIENDLY BUDGET SECTION
ACCUMULATED ABSENCE LIABILITY

Bargaining Unit or Non-Union Position Eligible for Benefit (List Non-Union Employees by Individual Position Rather Than Each Named Individual)	Sick Time		Vacation Time		Compensatory Time		Personal Time		Other		Legal basis for benefit ("X" applicable items)		
	Gross Days of Accumulated Absence	Dollar Value of Compensated Absences	Gross Days of Accumulated Absence	Dollar Value of Compensated Absences	Gross Days of Accumulated Absence	Dollar Value of Compensated Absences	Gross Days of Accumulated Absence	Dollar Value of Compensated Absences	Gross Days of Accumulated Absence	Dollar Value of Compensated Absences	Approved Labor Agreement	Local Ordinance	Individual Employment Agreement
Administrator/Personnel Officer	-	\$0.00	9.00	\$3,288.46	-	\$0.00	-	\$0.00	-	\$0.00			X
Municipal Clerk	42.88	\$13,195.05	6.36	\$1,956.04	0.71	\$219.78	-	\$0.00	-	\$0.00		X	
Chief Financial Officer	177.16	\$66,912.24	21.61	\$8,160.85	5.71	\$2,158.24	-	\$0.00	-	\$0.00		X	
Tax Collector	94.15	\$35,560.41	23.00	\$8,686.92	5.71	\$2,158.24	-	\$0.00	-	\$0.00		X	
Construction Official	-	\$0.00	17.00	\$5,884.62	1.29	\$445.05	-	\$0.00	-	\$0.00		X	
Court Administrator	29.25	\$8,606.25	9.29	\$2,732.14	0.21	\$63.05	-	\$0.00	-	\$0.00		X	
Chief EMS	4.66	\$1,558.05	2.47	\$826.08	1.53	\$512.38	-	\$0.00	-	\$0.00		X	
Deputy Chief EMS	-	\$0.00	13.78	\$4,081.37	4.94	\$1,462.26	-	\$0.00	-	\$0.00		X	
Pubic Works Superintendent	-	\$0.00	17.00	\$7,995.60	0.69	\$323.35	-	\$0.00	-	\$0.00		X	
Assistant Public Works Superintendent	38.39	\$14,987.11	23.00	\$8,978.85	5.00	\$1,951.92	-	\$0.00	-	\$0.00		X	
Maintenance Supervisor, Grounds	32.23	\$9,915.87	4.81	\$1,480.77	-	\$0.00	-	\$0.00	-	\$0.00		X	
Supervising Equipment Operator	25.24	\$7,766.83	5.56	\$1,711.54	0.28	\$86.54	-	\$0.00	-	\$0.00		X	
Supervising Mechanic	8.65	\$2,661.06	2.50	\$769.23	2.16	\$663.46	-	\$0.00	-	\$0.00		X	
Supervisor Sanitation	21.45	\$6,804.76	2.09	\$664.36	0.81	\$257.81	-	\$0.00	-	\$0.00		X	
Keyboarding Clerk 2 (2)	31.02	\$16,124.64	39.82	\$8,691.79	0.21	\$46.78	-	\$0.00	-	\$0.00		X	
Assistant Municipal Treasurer	-	\$0.00	1.75	\$380.29	-	\$0.00	-	\$0.00	-	\$0.00		X	
Assistant Municipal Tax Collector	60.91	\$15,000.00	17.50	\$5,230.77	2.96	\$775.27	-	\$0.00	-	\$0.00		X	
Deputy Tax Assessor	-	\$0.00	7.82	\$1,804.95	-	\$0.00	-	\$0.00	-	\$0.00		X	
Zoning Officer	-	\$0.00	9.00	\$2,526.92	5.71	\$1,604.40	-	\$0.00	-	\$0.00		X	
Technical Assistant to the Construction Official	-	\$0.00	6.00	\$1,269.23	-	\$0.00	-	\$0.00	-	\$0.00		X	
Deputy Municipal Court Administrator	-	\$0.00	1.96	\$415.52	0.21	\$45.33	-	\$0.00	-	\$0.00		X	
Recreation Supervisor	-	\$0.00	8.84	\$2,040.87	1.22	\$281.25	-	\$0.00	-	\$0.00		X	
Supervising EMT (2)	-	\$0.00	12.94	\$2,831.97	1.16	\$280.16	-	\$0.00	-	\$0.00		X	
EMT (2-3 yr) (3)	7.02	\$1,430.11	17.66	\$3,599.16	0.13	\$25.48	-	\$0.00	-	\$0.00		X	
EMT (1st yr) (2)	-	\$0.00	2.94	\$576.20	3.00	\$588.46	-	\$0.00	-	\$0.00		X	
AFSCME District Council 71	388.99	\$93,190.22	320.25	\$74,776.83	53.81	\$12,783.47	-	\$0.00	-	\$0.00		X	
TOTALS (THIS PAGE ONLY)	961.99	\$293,712.60	603.95	\$161,361.33	97.47	\$26,732.68	-	\$0.00	-	\$0.00			

USER FRIENDLY BUDGET SECTION
ACCUMULATED ABSENCE LIABILITY

[illegible]

USER FRIENDLY BUDGET SECTION
ACCUMULATED ABSENCE LIABILITY

[illegible]

USER FRIENDLY BUDGET SECTION
ACCUMULATED ABSENCE LIABILITY

[illegible]

USER FRIENDLY BUDGET SECTION - OUTSTANDING DEBT; PER CAPITA AND BUDGET IMPACT

Gross Debt				Current Year Budget				
Deductions				2025 Budget				
Net Debt				2026 Budget				
				All Additional Future Years' Budgets				
Local School Debt				Utility Fund - Principal				
Regional School Debt				Utility Fund - Interest				
Utility Fund Debt				Bond Anticipation Notes - Principal				
				Bond Anticipation Notes - Interest				
				Bonds - Principal				
				Bonds - Interest				
				Loans & Other Debt - Principal				
				Loans & Other Debt - Interest				
				Total				
Municipal Purposes				Total Principal				
Debt Authorized (BNI)				Total Interest				
Notes Outstanding				% of Total Current Year Budget				
Bonds Outstanding				Description				
Loans and Other Debt				Debt Not Listed Above				
Total (Current Year)				Total Guarantees - Governmental				
				Total Guarantees - Other				
				Total Capital/Equipment Leases				
				Total Other				
Population (2020 census)				Bond Rating				
Per Capita Gross Debt				Rating				
Per Capita Net Debt				Year of Last Rating				
3 Year Average Property Valuation				Mark "X" if Municipality has no bond rating				
Net Debt as % of 3 Year Average Property Valuation				Sheet UFB-10				

USER FRIENDLY BUDGET SECTION - SHARED SERVICES PROVIDED AND RECEIVED

[illegible]

USER FRIENDLY BUDGET SECTION - SHARED SERVICES PROVIDED AND RECEIVED

[illegible]

USER FRIENDLY BUDGET SECTION - LIST OF AUTHORITIES AND FIRE DISTRICTS

Please set forth below the names of all authorities and fire districts that serve your municipality

[illegible]

USER FRIENDLY BUDGET SECTION - Notes

(Press ALT-Enter to go to a new line in each cell)
